

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): **November 12, 2013**

Era Group Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation)

1-35701

(Commission File Number)

72-1455213

(I.R.S. Employer Identification No.)

818 Town & Country Blvd., Suite 200, Houston, Texas

(Address of principal executive offices)

77024

(Zip Code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 - ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 - ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 - ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
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Item 2.02 Results of Operations and Financial Condition

On November 12, 2013, Era Group Inc. (“Era Group”) issued a press release setting forth its third quarter 2013 earnings. A copy of the press release is attached hereto as Exhibit 99.1 and hereby incorporated by reference.

The information furnished pursuant to Item 2.02, including Exhibit 99.1, shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that Section, and shall not be incorporated by reference in any filing under the Securities Act of 1933, as amended (the “Securities Act”), or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 7.01 Regulation FD Disclosure

On November 13, 2013, Era Group will make a presentation about its third quarter 2013 earnings as noted in the press release described in Item 2.02 above. A copy of the presentation slides are attached hereto as Exhibit 99.2. Additionally, Era Group has posted the presentation on its website at www.eragroupinc.com.

The information furnished pursuant to Item 7.01, including Exhibit 99.2, shall not be deemed “filed” for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities of that Section, and shall not be incorporated by reference in any filing under the Securities Act or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits

99.1 Press Release of Era Group Inc., dated November 12, 2013.

99.2 Presentation Slides

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Era Group Inc.

November 12, 2013

By: /s/ Christopher S. Bradshaw

Name: Christopher S. Bradshaw

Title: Executive Vice President and Chief Financial Officer

Exhibit Index

Exhibit No.	Description
99.1	Press Release of Era Group Inc., dated November 12, 2013.
99.2	Presentation Slides



PRESS RELEASE

ERA GROUP INC. REPORTS THIRD QUARTER 2013 RESULTS

Houston, Texas
November 12, 2013

FOR IMMEDIATE RELEASE — Era Group Inc. (NYSE: ERA) today reported net income for its third quarter ended September 30, 2013 of \$5.2 million on operating revenues of \$81.0 million compared to net income of \$5.2 million on operating revenues of \$78.0 million in the prior year quarter.

Operating income for the current quarter was \$11.2 million compared to \$11.1 million in the prior year quarter. Earnings before interest, taxes, depreciation and amortization ("EBITDA") was \$23.4 million in the current quarter compared to EBITDA of \$21.3 million in the prior year quarter. Third quarter results for the current year included \$2.6 million in gains on asset dispositions compared with \$0.6 million in gains in the prior year quarter.

Adjusted EBITDA for the current quarter, adjusted to exclude a one-time charge of \$2.0 million related to operating leases on certain helicopters configured for air medical services, was \$25.4 million. Adjusted EBITDA for the prior year quarter, adjusted to exclude \$0.7 million in severance expense due to prior changes in executive management, \$0.5 million in SEACOR Management Fees, and \$0.3 million in expenses related to our abandoned initial public offering, was \$22.8 million. The \$2.6 million increase in Adjusted EBITDA in the current quarter is primarily due to the \$2.0 million increase in gains on asset dispositions compared to the prior year quarter.

"This was a record third quarter for Era in terms of both operating revenues and Adjusted EBITDA, continuing the record results recognized in the first and second quarters of this year. The record third quarter results were achieved despite lower cash receipts from our Brazilian joint venture, Aeróleo, which were \$3.1 million less than receipts in the third quarter of 2012," said Sten Gustafson, Chief Executive Officer of Era Group.

"Through the first nine months of 2013, operating revenues and Adjusted EBITDA increased by 10% and 31%, respectively, over the same period a year ago. This financial performance was achieved despite the suspension of flight operations of the EC225 heavy helicopters, which represent almost 25% of our fleet value. We are pleased to announce that all of our EC225 helicopters are now generating revenue again."

Third Quarter Results

Operating revenues in the current quarter increased \$3.0 million over the prior year quarter primarily due to increased activity with oil and gas customers in the U.S. Gulf of Mexico and Alaska. Operating revenues would have been higher had it not been for the suspension of operations of the EC225 helicopters. The increase in operating revenues was further offset by a decrease in cash payments received from Aeróleo.

Operating expenses were \$5.1 million higher reflecting a one-time charge of \$2.0 million related to operating leases on certain helicopters configured for air medical services. Additionally, personnel costs increased \$1.6 million primarily due to increased activity, and repairs and maintenance expenses were \$1.2 million higher as a result of the timing of repairs in 2013. Of the \$15.1 million in total repairs and maintenance expenses in the current quarter, approximately \$1.7 million related to helicopters undergoing major overhauls.

Administrative and general expenses were \$0.7 million lower in the current quarter primarily due to a decrease in bad debt expense of \$2.6 million related to the recognition of the bankruptcy of a customer in the prior

year quarter. This decrease was partially offset by an increase in costs associated with being an independent public company and an increase in compensation and employee costs, primarily the result of share-based compensation related to incentive equity awards granted following our spin-off from SEACOR Holdings Inc. ("SEACOR").

Depreciation expense was \$11.3 million in the current quarter, an increase of \$0.4 million, primarily due to fleet additions.

Gains on asset dispositions were \$2.6 million in the current quarter. These amounts included a gain on the sale of one S76C++ medium helicopter and two S76A++ medium helicopters offset by a loss on the sale of one S76A++ helicopter.

Sequential Quarter Results

Third quarter operating revenues increased \$6.8 million compared to the second quarter ended June 30, 2013. Third quarter net income increased \$0.1 million. Operating income and Adjusted EBITDA for the third quarter increased by \$0.4 million and \$2.2 million, respectively. The increases in net income, operating income and Adjusted EBITDA were primarily due to an increase in revenue from oil and gas activities in the third quarter, which included the impact of our EC225 helicopters returning to service in the U.S. Gulf of Mexico. Excluding the impact of gains on asset dispositions of \$2.6 million and \$4.5 million in the third and second quarter, respectively, Adjusted EBITDA increased by \$4.1 million or 22% from \$18.8 million to \$22.9 million.

Nine Month Results

The Company reported net income for the nine months ended September 30, 2013 of \$17.0 million on operating revenues of \$223.0 million compared to net income of \$4.2 million on operating revenues of \$202.0 million in the prior year period. Operating income and Adjusted EBITDA for the current nine months were \$36.6 million and \$75.3 million, respectively, compared to operating income of \$22.3 million and Adjusted EBITDA of \$57.7 million in the prior year period. Repairs and maintenance expenses increased \$11.3 million primarily due to the timing of repairs in 2013 and the absence of the benefit from vendor credits recognized in the prior year period. Results for the nine months ended September 30, 2013 included \$17.8 million in gains on asset dispositions compared with \$3.5 million in gains in the same period a year ago. Earnings from equity investments were \$1.8 million in the nine months ended September 30, 2013, an increase of \$7.2 million compared to the prior year period loss of \$5.4 million, primarily due to the recognition of a loss of \$0.6 million and an impairment charge of \$5.9 million, net of tax, on our investment in our Brazilian joint venture in the first quarter of 2012.

EC225 Helicopters

In 2012, multiple ditchings of EC225 helicopters led major global operators to suspend EC225 helicopter operations. Eurocopter, manufacturer of the EC225 helicopters, through an internal investigation identified the root cause of the service failures and implemented engineering solutions, prevention and detection measures to remedy the matters that led to the suspension. On July 10, 2013, the European Aviation Safety Agency approved these measures, and the United Kingdom Civil Aviation Authority lifted operational restrictions. The Civil Aviation Authority of Norway followed suit on July 19, 2013. These measures and related regulatory approvals facilitated the full return to service of the EC225 helicopters on a worldwide basis. The Company's EC225 helicopters in the U.S. Gulf of Mexico returned to service in the current quarter, and our EC225 helicopters on contract-lease to our Brazilian joint venture were also cleared for service.

Equipment Acquisitions

During the quarter ended September 30, 2013, the Company's capital expenditures were \$17.6 million, which consisted primarily of deposits on future helicopter deliveries. The Company records helicopter acquisitions in property and equipment and places helicopters in service once all completion work has been finalized and the helicopters are ready for use. The Company placed one additional medium helicopter in service during the current quarter.

Capital Commitments

The Company's unfunded capital commitments as of September 30, 2013 consisted primarily of orders for helicopters and totaled \$239.7 million, of which \$28.0 million is payable during the remainder of 2013 with the balance payable through 2017. The Company also had \$2.0 million of deposits paid on options not yet exercised. The Company may terminate \$177.6 million of its total commitments (inclusive of deposits paid on options not yet exercised) without further liability other than liquidated damages of \$12.2 million in the aggregate.

Included in these capital commitments are agreements to purchase ten AW189 heavy helicopters, three AW139 medium helicopters, and five AW169 light twin helicopters. The AW189 helicopters are scheduled to be delivered beginning in late 2014 through 2017. Two of the AW139 helicopters are scheduled to be delivered by year-end 2013, and one is scheduled for delivery in mid-2014. Delivery dates for the AW169 helicopters have yet to be determined. In addition, we had outstanding options to purchase up to an additional ten AW189 helicopters and five AW139 helicopters.

Subsequent to September 30, 2013, the Company exercised an option to acquire an additional AW139 helicopter, which is scheduled to be delivered in the first quarter of 2014. Upon exercise of this option, the unfunded capital commitment for this AW139 helicopter was \$13.8 million.

Liquidity Update

As of September 30, 2013, the Company had a cash balance of \$22.5 million, escrow deposits of \$9.9 million and remaining availability under our senior secured revolving credit facility of \$176.3 million. The escrow deposits related to the sale of one S76C++ helicopter and two S76A++ helicopters, which closed in September 2013 and were treated as tax-free like-kind exchanges under Section 1031 for tax purposes with the proceeds held by a qualified intermediary. A qualified property has been identified to complete the like-kind exchanges under Section 1031.

Conference Call

Management will conduct a conference call starting at 10:00 a.m. ET (9:00 a.m. CT) on Wednesday, November 13, 2013, to review the results for the third quarter ended September 30, 2013. The conference call can be accessed as follows:

All callers will need to reference the access code 92845564

Within the U.S.:

Operator Assisted Toll-Free Dial-In Number: (866) 607-0535

Outside the U.S.:

Operator Assisted International Dial-In Number: (832) 445-1827

Replay

A telephone replay will be available through November 30, 2013 and may be accessed by calling (855) 859-2056 for domestic callers or (404) 537-3406 for international callers. An audio replay will also be available on the Company's website at www.eragroupinc.com shortly after the call and will be accessible for approximately 90 days.

About Era Group

Era Group is one of the largest helicopter operators in the world and the longest serving helicopter transport operator in the U.S. In addition to servicing its U.S. customers, Era Group also provides helicopters and related services to third-party helicopter operators and customers in other countries, including Brazil, Canada, India, Mexico, Norway, Spain, Sweden, the United Kingdom and Uruguay. Era Group's helicopters are primarily used to transport personnel to, from and between offshore installations, drilling rigs and platforms.

This release includes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements concerning management's expectations, strategic objectives, business prospects, anticipated economic performance and financial condition and other similar matters involve known and unknown risks, uncertainties and other important factors that could cause the actual results, performance or achievements of results to differ materially from any future results, performance or achievements discussed or implied by such forward-looking statements. Such risks, uncertainties and other important factors include, among others the effect of the Spin-off, including the ability of the Company to recognize the expected benefits from the Spin-off and the Company's dependence on SEACOR's performance under various agreements; decreased demand and loss of revenues resulting from developments that may adversely impact the offshore oil and gas industry, including the issuance of new safety and environmental guidelines or regulations that could increase the costs of exploration and production, reduce the area of operations and result in permitting delays, U.S. government implemented moratoriums directing operators to cease certain drilling activities and any extension of such moratoriums that may result in unplanned customer suspensions, cancellations, rate reductions or non-renewals of aviation equipment contracts or failures to finalize commitments to contract aviation equipment; safety issues experienced by a particular helicopter model that could result in customers refusing to use that helicopter model or a regulatory body grounding that helicopter model, which could also permanently devalue that helicopter model; the cyclical nature of the oil and gas industry; increased U.S. and foreign government legislation and regulation, including environmental and aviation laws and regulations, and the Company's compliance therewith and the costs thereof; dependence on the activity in the U.S. Gulf of Mexico and Alaska and the Company's ability to expand into other markets; liability, legal fees and costs in connection with providing emergency response services, including involvement in response to the oil spill that resulted from the sinking of the Deepwater Horizon in April 2010; decreased demand for the Company's services as a result of declines in the global economy; declines in valuations in the global financial markets and a lack of liquidity in the credit sectors, including, interest rate fluctuations, availability of credit, inflation rates, change in laws, trade barriers, commodity prices and currency exchange fluctuations; activity in foreign countries and changes in foreign political, military and economic conditions; the failure to maintain an acceptable safety record; the dependence on small number of customers; consolidation of the Company's customer base; industry fleet capacity; restrictions imposed by the U.S. federal aviation laws and regulations on the amount of foreign ownership of the Company's common stock; operational risks; risks associated with our debt structure; operational and financial difficulties of our joint ventures and partners; effects of adverse weather conditions and seasonality; adequacy of insurance coverage; the attraction and retention of qualified personnel; and various other matters and factors, many of which are beyond the Company's control. In addition, these statements constitute Era Group's cautionary statements under the Private Securities Litigation Reform Act of 1995. It is not possible to predict or identify all such factors. Consequently, the foregoing should not be considered a complete discussion of all potential risks or uncertainties. The words "estimate," "project," "intend," "believe," "plan" and similar expressions are intended to identify forward-looking statements. Forward-looking statements speak only as of the date of the document in which they are made. Era Group disclaims any obligation or undertaking to provide any updates or revisions to any forward-looking statement to reflect any change in Era Group's expectations or any change in events, conditions or circumstances on which the forward-looking statement is based. The forward-looking statements in this release should be evaluated together with the many uncertainties that affect Era Group's businesses, particularly those mentioned under "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2012, in our subsequent Quarterly Reports on Form 10-Q and in our periodic reporting on Form 8-K (if any), which are incorporated by reference.

For additional information concerning Era Group, contact Christopher Bradshaw at (281) 606-4871 or visit Era Group's website at www.eragroupinc.com.

ERA GROUP INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(in thousands, except per share amounts, unaudited)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2013	2012	2013	2012
Operating Revenues	\$ 80,997	\$ 77,989	\$ 222,961	\$ 202,026
Costs and Expenses:				
Operating	51,338	46,235	141,399	124,913
Administrative and general	9,683	10,338	28,362	27,210
Depreciation	11,340	10,937	34,432	31,031
	72,361	67,510	204,193	183,154
Gains on Asset Dispositions, Net	2,560	613	17,837	3,455
Operating Income	11,196	11,092	36,605	22,327
Other Income (Expense):				
Interest income	155	184	452	765
Interest expense	(4,394)	(2,543)	(13,739)	(6,891)
SEACOR management fees	—	(500)	(168)	(1,500)
Derivative losses, net	(96)	(188)	(78)	(492)
Foreign currency gains (losses), net	409	(272)	465	633
Other, net	7	—	19	30
	(3,919)	(3,319)	(13,049)	(7,455)
Income Before Income Tax Expense and Equity In Earnings (Losses) of 50% or Less Owned Companies	7,277	7,773	23,556	14,872
Income Tax Expense	2,715	2,792	8,691	5,212
Income Before Equity in Earnings (Losses) of 50% or Less Owned Companies	4,562	4,981	14,865	9,660
Equity in Earnings (Losses) of 50% or Less Owned Companies, Net of Tax	526	219	1,762	(5,444)
Net Income	5,088	5,200	16,627	4,216
Net Loss Attributable to Noncontrolling Interest in Subsidiary	116	—	326	—
Net Income Attributable to Era Group Inc.	5,204	5,200	16,953	4,216
Accretion of Redemption Value on Series A Preferred Stock	—	2,099	721	6,334
Net Income (Loss) Attributable to Common Shares	\$ 5,204	\$ 3,101	\$ 16,232	\$ (2,118)
Basic Earnings (Loss) Per Common Share	\$ 0.26	\$ 0.13	\$ 0.79	\$ (0.09)
Diluted Earnings (Loss) Per Common Share	\$ 0.25	\$ 0.13	\$ 0.79	\$ (0.09)
EBITDA	\$ 23,382	\$ 21,288	\$ 73,037	\$ 46,585
Adjusted EBITDA	\$ 25,427	\$ 22,822	\$ 75,250	\$ 57,637
Adjusted EBITDAR	\$ 26,472	\$ 23,792	\$ 78,362	\$ 60,564

ERA GROUP INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(in thousands, except per share amounts, unaudited)

	Three Months Ended				
	Sep. 30, 2013	Jun. 30, 2013	Mar. 31, 2013	Dec. 31, 2012	Sep. 30, 2012
Operating Revenues	\$ 80,997	\$ 74,237	\$ 67,727	\$ 70,895	\$ 77,989
Costs and Expenses:					
Operating	51,338	46,945	43,116	42,282	46,235
Administrative and general	9,683	9,545	9,134	7,575	10,338
Depreciation	11,340	11,431	11,661	11,471	10,937
	72,361	67,921	63,911	61,328	67,510
Gains on Asset Dispositions, Net	2,560	4,476	10,801	157	613
Operating Income	11,196	10,792	14,617	9,724	11,092
Other Income (Expense):					
Interest income	155	150	147	145	184
Interest expense	(4,394)	(4,613)	(4,732)	(3,757)	(2,543)
SEACOR management fees	—	—	(168)	(500)	(500)
Derivative (losses) gains, net	(96)	21	(3)	2	(188)
Foreign currency gains (losses), net	409	315	(259)	87	(272)
Other, net	7	9	3	—	—
	(3,919)	(4,118)	(5,012)	(4,023)	(3,319)
Income Before Income Tax Expense and Equity In Earnings (Losses) of 50% or Less Owned Companies	7,277	6,674	9,605	5,701	7,773
Income Tax Expense	2,715	2,398	3,578	2,086	2,792
Income Before Equity in Earnings (Losses) of 50% or Less Owned Companies	4,562	4,276	6,027	3,615	4,981
Equity in Earnings (Losses) of 50% or Less Owned Companies, Net of Tax	526	674	562	(84)	219
Net Income	5,088	4,950	6,589	3,531	5,200
Net Loss Attributable to Noncontrolling Interest in Subsidiary	116	105	105	40	—
Net Income Attributable to Era Group Inc.	5,204	5,055	6,694	3,571	5,200
Accretion of Redemption Value on Series A Preferred Stock	—	—	721	2,135	2,099
Net Income Attributable to Common Shares	\$ 5,204	\$ 5,055	\$ 5,973	\$ 1,436	\$ 3,101
Basic Earnings Per Common Share	\$ 0.26	\$ 0.25	\$ 0.28	\$ 0.06	\$ 0.13
Diluted Earnings Per Common Share	\$ 0.25	\$ 0.25	\$ 0.28	\$ 0.06	\$ 0.13
EBITDA	\$ 23,382	\$ 23,242	\$ 26,413	\$ 20,700	\$ 21,288
Adjusted EBITDA	\$ 25,427	\$ 23,242	\$ 26,581	\$ 21,200	\$ 22,822
Adjusted EBITDAR	\$ 26,472	\$ 24,161	\$ 27,729	\$ 22,297	\$ 23,792

ERA GROUP INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
(in thousands, unaudited)

	Sep. 30, 2013	Jun. 30, 2013	Mar. 31, 2013	Dec. 31, 2012	Sep. 30, 2012
ASSETS					
Current Assets:					
Cash and cash equivalents	\$ 22,517	\$ 27,345	\$ 25,032	\$ 11,505	\$ 9,232
Receivables:					
Trade, net of allowance for doubtful accounts	48,152	40,362	40,761	48,527	55,753
Other	3,244	14,890	16,416	4,713	6,491
Inventories, net	26,692	26,223	26,696	26,650	26,590
Prepaid expenses and other	1,278	2,854	2,715	1,803	1,443
Deferred income taxes	3,642	3,642	3,642	3,642	51,979
Escrow deposits	9,900	16,010	—	—	—
Total current assets	115,425	131,326	115,262	96,840	151,488
Property and Equipment	1,014,907	1,012,661	1,021,453	1,030,276	1,008,804
Accumulated depreciation	(255,299)	(251,613)	(246,498)	(242,471)	(231,098)
Net property and equipment	759,608	761,048	774,955	787,805	777,706
Investments, at Equity, and Advances to 50% or Less Owned Companies	36,113	35,529	34,705	34,696	35,755
Goodwill	352	352	352	352	352
Other Assets	16,071	17,300	17,830	17,871	15,480
Total Assets	\$ 927,569	\$ 945,555	\$ 943,104	\$ 937,564	\$ 980,781
LIABILITIES AND STOCKHOLDERS' EQUITY					
Current Liabilities:					
Accounts payable and accrued expenses	\$ 16,606	\$ 15,585	\$ 13,126	\$ 15,703	\$ 20,084
Accrued wages and benefits	8,937	6,976	7,662	4,576	6,810
Accrued interest	4,625	770	5,213	1,401	416
Due to SEACOR	190	211	270	—	3,275
Current portion of long-term debt	2,787	2,787	2,787	2,787	2,787
Other current liabilities	6,894	5,253	4,309	5,232	4,215
Total current liabilities	40,039	31,582	33,367	29,699	37,587
Deferred Income Taxes	208,483	204,487	203,343	203,536	198,068
Long-Term Debt	240,029	275,667	276,307	276,948	221,008
Deferred Gains and Other Liabilities	5,343	5,947	8,164	7,864	8,226
Total liabilities	493,894	517,683	521,181	518,047	464,889
Preferred Stock:					
Series A Preferred Stock	—	—	—	144,232	142,097
Series B Preferred Stock	—	—	—	—	100,000
Total preferred stock	—	—	—	144,232	242,097
Equity:					
Era Group Inc. Stockholders' Equity:					
Common stock	202	202	201	—	—
Class B common stock	—	—	—	245	245
Additional paid-in capital	420,650	420,056	419,036	278,838	280,973
Retained earnings (accumulated deficit)	12,928	7,724	2,669	(4,025)	(7,596)
Treasury shares, at cost	(94)	(63)	—	—	—
Accumulated other comprehensive income (loss), net of tax	108	(44)	(85)	20	(74)
	433,794	427,875	421,821	275,078	273,548
Noncontrolling interest in subsidiary	(119)	(3)	102	207	247
Total equity	433,675	427,872	421,923	275,285	273,795
Total Liabilities and Stockholders' Equity	\$ 927,569	\$ 945,555	\$ 943,104	\$ 937,564	\$ 980,781

Our management uses EBITDA and Adjusted EBITDA to assess the performance and operating results of our business. EBITDA is defined as Earnings before Interest (includes interest income, interest expense and interest expense on advances from SEACOR), Taxes, Depreciation and Amortization. Adjusted EBITDA is defined as EBITDA further adjusted for SEACOR Management Fees and certain other items that occur during the reported period. We include EBITDA and Adjusted EBITDA to provide investors with a supplemental measure of our operating performance. We also present Adjusted EBITDAR, which is defined as Adjusted EBITDA further adjusted for rent expense (included as components of operating expense and general and administrative) because we believe that research analysts and investment bankers use this metric to assess our and others in our peer group's performance. Neither EBITDA, Adjusted EBITDA nor Adjusted EBITDAR is a recognized term under generally accepted accounting principles in the U.S. ("GAAP"). Accordingly, they should not be used as an indicator of, or an alternative to, net income as a measure of operating performance. In addition, EBITDA, Adjusted EBITDA and Adjusted EBITDAR are not intended to be measures of free cash flow available for management's discretionary use, as they do not consider certain cash requirements, such as debt service requirements. Because the definitions of EBITDA, Adjusted EBITDA and Adjusted EBITDAR (or similar measures) may vary among companies and industries, they may not be comparable to other similarly titled measures used by other companies.

The following table provides a reconciliation of Net Income, the most directly comparable GAAP measure, to EBITDA, Adjusted EBITDA and Adjusted EBITDAR.

	Three Months Ended					Nine Months Ended September 30,	
	Sep. 30, 2013	Jun. 30, 2013	Mar. 31, 2013	Dec. 31, 2012	Sep. 30, 2012	2013	2012
	(in thousands)						
Net Income	\$ 5,088	\$ 4,950	\$ 6,589	\$ 3,531	\$ 5,200	\$ 16,627	\$ 4,216
Depreciation	11,340	11,431	11,661	11,471	10,937	34,432	31,031
Interest Income	(155)	(150)	(147)	(145)	(184)	(452)	(765)
Interest Expense	4,394	4,613	4,732	3,757	2,543	13,739	6,891
Income Tax Expense	2,715	2,398	3,578	2,086	2,792	8,691	5,212
EBITDA	23,382	23,242	26,413	20,700	21,288	73,037	46,585
SEACOR Management Fees	—	—	168	500	500	168	1,500
Special Items ⁽¹⁾	2,045	—	—	—	1,034	2,045	9,552
Adjusted EBITDA	25,427	23,242	26,581	21,200	22,822	75,250	57,637
Rent	1,045	919	1,148	1,097	970	3,112	2,927
Adjusted EBITDAR	\$ 26,472	\$ 24,161	\$ 27,729	\$ 22,297	\$ 23,792	\$ 78,362	\$ 60,564

(1) Special items include the following:

- Severance expense of \$0.7 million for the three and nine months ended September 30, 2012, due to prior changes in executive management;
- Expenses incurred in connection with our abandoned initial public offering of \$0.3 million for the three months ended September 30, 2012 and \$2.9 million for the nine months ended September 30, 2012;
- An impairment charge of \$5.9 million, net of tax, for the nine months ended September 30, 2012, on our investment in Aeróleo Taxi Aéreo S/A; and
- A one-time charge of \$2.0 million related to operating leases on certain air medical helicopters for the three and nine months ended September 30, 2013.

ERA GROUP INC.
FLEET COUNTS ⁽¹⁾
(unaudited)

	Sep. 30, 2013	Jun. 30, 2013	Mar. 31, 2013	Dec. 31, 2012	Sep. 30, 2012
Heavy:					
EC225	9	9	9	10	10
Medium:					
AW139	36	35	35	33	32
B212	11	11	11	13	13
B412	6	6	6	6	6
S76 A/A++	3	6	6	7	8
S76 C+/C++	6	7	9	10	10
	62	65	67	69	69
Light—twin engine:					
A109	9	9	9	9	9
BK-117	6	6	6	6	8
EC135	20	20	20	19	19
EC145	4	3	3	3	5
	39	38	38	37	41
Light—single engine:					
A119	24	24	24	24	24
AS350	35	35	35	35	35
	59	59	59	59	59
Total Helicopters	169	171	173	175	179

(1) Includes all owned, joint ventured, leased-in and managed helicopters.



GROUP INC.

3rd Quarter 2013 Earnings Presentation



November 13, 2013



3rd Quarter 2013 Earnings Call Agenda

- | | |
|-------------------------------|---|
| I. Introduction | Chris Bradshaw, EVP and CFO |
| II. Q3 Operational Highlights | Sten Gustafson, Chief Executive Officer |
| III. Financial Review | Chris Bradshaw, EVP and CFO |
| IV. Closing Remarks | Sten Gustafson, Chief Executive Officer |
| V. Questions & Answers | |



Cautionary Statement Regarding Forward Looking Statements

This presentation contains "forward-looking statements." Forward-looking statements give Era Group's current expectations or forecasts of future events. Forward-looking statements generally can be identified by the use of forward-looking terminology such as "may," "will," "expect," "intend," "estimate," "anticipate," "believe," "project," or "continue," or other similar words. These statements reflect management's current views with respect to future events and are subject to risks and uncertainties, both known and unknown. Era Group's actual results may vary materially from those anticipated in forward-looking statements. Era Group cautions investors not to place undue reliance on any forward-looking statements.

Such risks, uncertainties and other important factors include, among others, the effect of the spin-off from SEACOR, including the ability of Era Group to recognize the expected benefits from the spin-off and Era Group's dependence on SEACOR's performance under various agreements; decreased demand and loss of revenues resulting from developments that may adversely impact the offshore oil and gas industry, including the issuance of new safety and environmental guidelines and regulations that could increase the costs of exploration and production, reduce the area of operation and result in permitting delays, U.S. government implemented moratoriums directing operators to cease certain drilling activities and any extension of such moratoriums that may result in unplanned customer suspensions, cancellations, rate reductions or non-renewals of aviation equipment contracts or failures to finalize commitments to contract aviation equipment; safety issues experienced by a particular helicopter model that could result in customers refusing to use that helicopter model or a regulatory body grounding that helicopter model, which could also permanently devalue that helicopter model; the cyclical nature of the oil and gas industry; increased U.S. and foreign government legislation and regulation, including environmental and aviation laws and regulations, and Era Group's compliance therewith and the costs thereof; dependence on the activity in the U.S. Gulf of Mexico and Alaska and Era Group's ability to expand into other markets; liability, legal fees and costs in connection with providing emergency response services, including involvement in response to the oil spill that resulted from the sinking of the Deepwater Horizon in April 2010; decreased demand for Era Group's services as a result of declines in the global economy; declines in valuations in the global financial markets and a lack of liquidity in the credit sectors, including, interest rate fluctuations, availability of credit, inflation rates, change in laws, trade barriers, commodity prices and currency exchange fluctuations; activity in foreign countries and changes in foreign political, military and economic conditions; the failure to maintain an acceptable safety record; the dependence on small number of customers; consolidation of the Company's customer base; industry fleet capacity; restrictions imposed by the U.S. federal aviation laws and regulations on the amount of foreign ownership of the Company's common stock; operational risks; risks associated with our debt structure; operational and financial difficulties of the Company's joint ventures and partnerships; effects of adverse weather conditions and seasonality; adequacy of insurance coverage; the attraction and retention of qualified personnel; and various other matters and factors included in Era Group's annual reports on Form 10-K, quarterly reports on Form 10-Q and other SEC filings.

These factors are not exhaustive, and new factors may emerge or changes to the foregoing factors may occur that could impact Era Group's business. Except to the extent required by law, Era Group undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

This presentation includes disclosure of Era's Net Asset Value. Era's Net Asset Value is based upon the fair market value (FMV) of the Company's owned helicopters plus the book value of the Company's other assets less the Company's liabilities. The Company derives FMV from observable market data if available and may require utilization of estimates, application of significant judgment and assistance of valuation specialists. In some cases, FMV is obtained from third party analysts. There is no assurance that FMV of an asset represents the amount that Era could obtain from an unaffiliated third party in an arm's length sale of the asset.



Non-GAAP Financial Measures Reconciliation

This presentation includes EBITDA, Adjusted EBITDA and Adjusted EBITDAR as supplemental measures of Era Group's operating performance. EBITDA is defined as Earnings before Interest (includes interest income, interest expense and interest expense on advances from SEACOR), Taxes, Depreciation and Amortization. Adjusted EBITDA is defined as EBITDA further adjusted for SEACOR Management Fees and certain other items that occurred during the reporting period. Adjusted EBITDAR is defined as Adjusted EBITDA further adjusted for rent expense (included as a components of operating expense and general and administrative expense). Neither EBITDA, Adjusted EBITDA nor Adjusted EBITDAR is a recognized term under generally accepted accounting principles in the U.S. ("GAAP"). Accordingly, they should not be used as an indicator of, or an alternative to, net income as a measure of operating performance. In addition, EBITDA, Adjusted EBITDA and Adjusted EBITDAR are not intended to be a measure of free cash flow available for discretionary use, as they do not consider certain cash requirements, such as debt service requirements. EBITDA, Adjusted EBITDA and Adjusted EBITDAR have limitations as analytical tools, and you should not consider them in isolation, nor as a substitute for analysis of our results as reported under GAAP. Because the definitions of EBITDA, Adjusted EBITDA and Adjusted EBITDAR (or similar measures) may vary among companies and industries, they may not be comparable to other similarly titled measures used by other companies.

A reconciliation of EBITDA, Adjusted EBITDA and Adjusted EBITDAR is included in this presentation.

Q3 Operational Highlights



Q3 2013 Highlights

- Strong operating performance in Q3 2013 reflected by record Q3 operating revenues of \$81.0mm
 - 4% year-over-year increase from Q3 2012
 - 9% sequential increase from Q2 2013
- Q3 net income attributable to Era Group Inc. of \$5.2mm
 - Flat from Q3 2012
 - 3% increase from Q2 2013
- Q3 Adjusted EBITDA of \$25.4mm
 - 11% increase from \$22.8mm in Q3 2012
 - 9% increase from \$23.2mm in Q2 2013
- Gains on assets sales totaled \$2.6mm this quarter compared to \$0.6mm and \$4.5mm in Q3 2012 and Q2 2013, respectively
- Excluding the impact of gains on asset sales, Q3 Adjusted EBITDA was \$22.9mm
 - 3% increase from \$22.2mm in Q3 2012
 - 22% increase from \$18.8mm Q2 2013
- Solid results despite challenges:
 - Revenue and cash flow \$3.1mm lower than in prior year quarter resulting from delayed cash receipts from our Brazilian joint venture, Aeróleo
 - Hurricane-related revenue \$2.9mm lower than in prior year quarter
 - Continued impact from EC225 helicopter suspension

EC225 Helicopters Return to Service

- After months of tests, Eurocopter identified the root cause of the service failures and implemented engineering solutions, prevention and detection measures to remedy the matters that led to the suspension
- In July, the European Aviation Safety Agency (EASA) approved these measures, and the U.K. Civil Aviation Authority and the Civil Aviation Authority of Norway also lifted operational restrictions. These measures and related regulatory approvals facilitated the full return to service of the EC225 helicopters on a worldwide basis
- Revenues from our two EC225 helicopters remaining on contract-lease in the North Sea were not impacted during the suspension period
- The negative impacts from the EC225 suspension on our U.S. Gulf of Mexico operations included:
 - Lost revenues from medium helicopters that were used to backfill for the suspended EC225 helicopters and therefore unavailable to start certain contracts as scheduled and/or unavailable for ad hoc work (e.g., fewer AW139s available for standby hurricane contracts)
 - Increased repairs and maintenance expenses given the higher number of flight hours on medium helicopters being used to fill in for the suspended EC225s
- All four of our EC225 helicopters in the U.S. Gulf of Mexico have returned to service
- Aeróleo recently began receiving payments again from Petrobras for our three EC225 helicopters under contract-lease in Brazil after those helicopters were cleared by Petrobras to return to service
 - Aeróleo did not receive payments for the three EC225 helicopters from April 1st through late September and October, which has weakened Aeróleo's financial position and could adversely impact our results of operations

Oil and Gas

- Q3 operating revenues from oil and gas activities of \$60.4mm
 - 20% increase from Q3 2012
 - 15% increase from Q2 2013
- U.S. Gulf of Mexico operating revenues of \$45.1mm
 - 12% increase from prior year quarter primarily due to more flight hours in medium helicopters given increased deepwater activity and new SAR customers
 - 8% increase from sequential quarter primarily due to the EC225 helicopters returning to service
- Alaska operating revenues of \$14.0mm
 - 39% increase from Q3 2012 primarily due to an increase in activity with oil and gas customers
 - 49% increase from Q2 2012 also due to increased activity with oil and gas customers
- International operating revenue of \$1.2mm (contract started January 2013)
 - Down 2% from sequential quarter due to fewer flight hours
- Growth in deepwater drilling, completion and production activity is driving increased demand for heavy and medium helicopter services

Other Service Lines

- Contract-leasing revenues of \$10.4mm in Q3 2013
 - 36% decrease from Q3 2012 primarily due to the timing of cash receipts from Aeróleo and to contract-leases that have ended since the prior year quarter
 - 21% decrease from Q2 2013 due almost entirely to the timing of cash receipts from Aeróleo
 - Revenues from our Aeróleo and a customer in India continue to be recognized on a cash receipts basis due to liquidity issues experienced by both customers
- Air medical revenues of \$3.3mm in Q3 2013
 - 25% decrease from Q3 2012 due to the conclusion of three long-term hospital contracts in effect during the prior year quarter
 - 5% increase from Q2 2013
 - We have increased the financial return hurdle when bidding new air medical contracts to be more consistent with our oil and gas operations
- Flightseeing revenues were flat year over year and increased 57% from the second quarter due to seasonal factors
- FBO revenues decreased 3% and 4% relative to Q3 2012 and Q2 2013, respectively, due to lower average fuel prices and lower rebillables, respectively

Helicopter Order and Options Book

Current Order Book

Delivery	Class	Type	Number	Remaining Amount	
				Firm	Cancellable
2013	Medium	AW139	2	\$20.7	–
2014	Medium	AW139	2	\$24.6	–
2014	Heavy	AW189	3	\$30.5	\$16.5
2015	Heavy	AW189	2	–	\$33.0
2016	Heavy	AW189	3	–	\$50.5
2017	Heavy	AW189	2	–	\$34.4
TBD	Light Twin	AW169	5	–	\$42.6
			19	\$75.8	\$177.0

Options

	Class	Type	Number	Remaining Amount	
				Firm	Cancellable
	Medium	AW139	4	–	\$52.0
	Heavy	AW189	10	–	\$170.1
			14	–	\$222.1

Note: Capital commitments shown by year of scheduled helicopter delivery (not year in which cash is spent); US\$mm estimates

Financial Review



Period Over Period Comparison

	Three Months Ended September 30,		\$ Change	% Variance
	2013	2012		
(\$000s)				
Operating revenues	\$ 80,997	\$ 77,989	\$ 3,008	4%
Operating expenses	51,338	46,235	5,103	(11%)
G&A expenses	9,683	10,338	(655)	6%
Depreciation	11,340	10,937	403	(4%)
Gains on asset dispositions	2,560	613	1,947	318%
Operating income	11,196	11,092	104	1%
Interest income	155	184	(29)	(16%)
Interest expense	(4,394)	(2,543)	(1,851)	(73%)
SEACOR management fees	-	(500)	500	n/m
Derivative (losses), net	(96)	(188)	92	49%
Foreign currency gains (losses), net	409	(272)	681	n/m
Other, net	7	-	7	n/m
Income tax expense	(2,715)	(2,792)	77	3%
Equity in earnings, net	526	219	307	140%
Net income	<u>\$ 5,088</u>	<u>\$ 5,200</u>	<u>\$ (112)</u>	(2%)
EBITDA	<u>\$ 23,382</u>	<u>\$ 21,288</u>	<u>\$ 2,094</u>	10%
Adjusted EBITDA	<u>\$ 25,427</u>	<u>\$ 22,822</u>	<u>\$ 2,605</u>	11%
Adjusted EBITDAR	<u>\$ 26,472</u>	<u>\$ 23,792</u>	<u>\$ 2,680</u>	11%

Sequential Quarter Comparison

	Three Months Ended			
	30-Sep	30-Jun	\$ Change	% Variance
(\$000s)				
Operating revenues	\$ 80,997	\$ 74,237	\$ 6,760	9%
Operating expenses	51,338	46,945	4,393	(9%)
G&A expenses	9,683	9,545	138	(1%)
Depreciation	11,340	11,431	(91)	1%
Gains on asset dispositions	2,560	4,476	(1,916)	(43%)
Operating income	11,196	10,792	404	4%
Interest income	155	150	5	3%
Interest expense	(4,394)	(4,613)	219	5%
SEACOR management fees	-	-	-	n/m
Derivative gains (losses), net	(96)	21	(117)	n/m
Foreign currency gains, net	409	315	94	30%
Other, net	7	9	(2)	(22%)
Income tax expense	(2,715)	(2,398)	(317)	(13%)
Equity in earnings, net	526	674	(148)	(22%)
Net income	\$ 5,088	\$ 4,950	\$ 138	3%
EBITDA	\$ 23,382	\$ 23,242	\$ 140	1%
Adjusted EBITDA	\$ 25,427	\$ 23,242	\$ 2,185	9%
Adjusted EBITDAR	\$ 26,472	\$ 24,161	\$ 2,311	10%

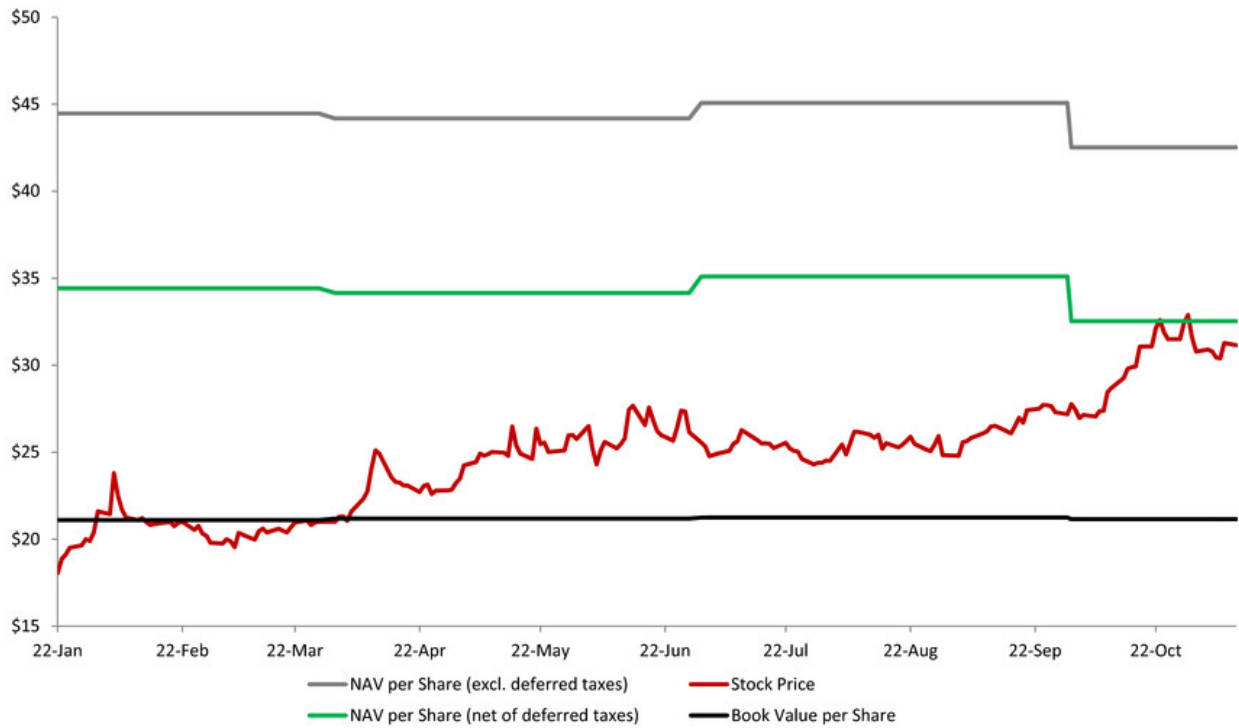
Capitalization and Financial Policy

September 30, 2013
(\$000s)

	As Adjusted
Cash and cash equivalents	\$32,417
Revolving credit facility	\$15,000
Promissory notes	31,007
Total secured debt	<u>\$46,007</u>
7.750% Senior Notes	<u>\$200,000</u>
Total debt	<u>\$246,007</u>
<i>Net debt</i>	\$213,590
Stockholders' equity	<u>\$433,675</u>
Total capitalization	<u><u>\$679,682</u></u>
Total debt / Adjusted EBITDA	2.6x
Adjusted EBITDA / interest expense	5.5x
Net debt / net capitalization	33%
Total debt / total capitalization	36%
Available credit on revolving credit facility	\$176,300

- Era continues to generate substantial free cash flow
- Flexibility to fund growth via organic and strategic opportunities
- Existing capital commitments can be funded via combination of cash-on-hand, cash flow from operations and temporary borrowings under our revolving credit facility
- We paid down \$35mm of debt on our revolving credit facility during Q3

Net Asset Value



Appendix



Fleet Overview



	Owned	Joint Ventured	Leased-In	Managed	Total	Average Age ^(a)
<i>Heavy:</i>						
EC225	9	–	–	–	9	4
Total Heavy	9	–	–	–	9	4
<i>Medium:</i>						
AW139	35	1	–	–	36	4
Bell 212	11	–	–	–	11	35
Bell 412	6	–	–	–	6	32
S76 A/A++	2	–	1	–	3	23
S76 C+/C++	5	–	–	1	6	7
Total Medium	59	1	1	1	62	13
<i>Light – twin engine:</i>						
A109	7	–	–	2	9	7
BK-117	–	–	4	2	6	n/a
EC135	17	–	2	1	20	5
EC145	3	–	–	1	4	5
Total Light – twin engine	27	–	6	6	39	6
<i>Light – single engine:</i>						
A119	17	7	–	–	24	7
AS350	35	–	–	–	35	17
Total Light – single engine	52	7	–	–	59	13
Total Helicopters	147	8	7	7	169	11

Note: As of 9/30/13

(a) Average for owned fleet

NAV per Share Calculation (as of 9/30/13)

(in million, except share data)

+ FMV of Helicopters	\$	924
+ NBV of Other PP&E		69
+ Working Capital		75
+ Other Net Tangible Assets		47
- Long-term Debt		(240)
- Deferred Taxes		(208)
Net Asset Value	\$	667
 Diluted Share Count		 20.5
NAV per Share (excl. Deferred Taxes)	\$	42.52
NAV per Share (incl. Deferred Taxes)	\$	32.53

- Factors resulting in decline of NAV per share in the current quarter:
 - Higher diluted share count: This is the first period in which restricted stock awards and in-the-money stock options have had a dilutive effect
 - Lower EC225 values: Recently completed annual fair market value appraisal of our helicopter fleet by an independent third party, which attributed a lower FMV to the EC225 helicopters given recent issues and the lack of recent sale data points
- Note: NAV calculation only includes fair market value of helicopters that we own; it does not include any value for leased-in or managed helicopters that we operate

Financial Highlights

(\$ millions)	Fiscal Year					Q3 '13	Q3 '12
	2008	2009	2010	2011	2012		
Revenue	\$ 248.6	\$ 235.7	\$ 235.4	\$ 258.1	\$ 272.9	\$ 81.0	\$ 78.0
Operating Expenses	181.5	148.0	147.2	162.7	167.2	51.3	46.2
G&A	20.1	21.4	25.8	31.9	34.8	9.7	10.3
Depreciation	36.4	37.3	43.4	42.6	42.5	11.3	10.9
Gains on Asset Dispositions	4.9	0.3	0.8	15.2	3.6	2.6	0.6
Operating Income	15.5	29.3	19.8	36.1	32.0	11.2	11.1
Other Income (Expense):							
Interest Income	0.2	0.1	0.1	0.7	0.9	0.2	0.2
Interest Expense	-	-	(0.1)	(1.4)	(10.6)	(4.4)	(2.5)
Intercompany Interest	(13.0)	(20.3)	(21.4)	(23.4)	-	-	-
Derivative Gains (Losses)	0.3	0.3	(0.1)	(1.3)	(0.5)	(0.1)	(0.2)
Foreign Currency Transactions	0.3	1.4	(1.5)	0.5	0.7	0.4	(0.3)
SEACOR Corporate Charges	(5.7)	(5.5)	(4.6)	(8.8)	(2.0)	-	(0.5)
All Other Income or Expense	-	-	-	-	-	-	-
	(17.9)	(24.0)	(27.6)	(33.7)	(11.5)	(3.9)	(3.3)
Income before Taxes and Equity Earnings	(2.4)	5.3	(7.8)	2.4	20.5	7.3	7.8
Income Taxes	(0.4)	2.9	(4.3)	0.4	7.3	2.7	2.8
Income before Equity Earnings	(2.0)	2.4	(3.5)	2.0	13.2	4.6	5.0
Equity Earnings	(0.5)	(0.5)	(0.1)	0.1	(5.5)	0.5	0.2
Net Income	\$ (2.5)	\$ 1.9	\$ (3.6)	\$ 2.1	\$ 7.7	\$ 5.1	\$ 5.2
Adjusted EBITDAR ^(a)	\$ 57.4	\$ 73.0	\$ 66.0	\$ 86.5	\$ 82.9	\$ 26.5	\$ 23.8

(a) See next page for Adjusted EBITDAR reconciliation to Net Income (Loss)

Reconciliation of Non-GAAP Financial Measures

- Historically, SEACOR charged its corporate costs and overhead charges to all of its operating divisions
 - These charges have been excluded from Adjusted EBITDA and Adjusted EBITDAR to more accurately reflect Era's historical results if we had not been a SEACOR subsidiary
- Effective as of the spin-off, Era will pay SEACOR a fixed annual fee of \$3.4 million pursuant to the TSA
- Adjusted EBITDA and Adjusted EBITDAR reflect special items:
 - Non-recurring executive severance adjustments of \$0.4 million, \$4.2 million, and \$0.7 million in FY 2010, 2011 and 2012, respectively
 - An adjustment for IPO related fees and expenses of \$2.9 million in FY 2012 (\$0.3 million of which in Q3 2012)
 - Impairment of our investment in Aeróleo in the first quarter of 2012 (\$5.9 million)
 - A one-time charge related to operating leases on certain air medical helicopters in Q3 2013 of \$2.0 million

Historical EBITDA, Adjusted EBITDA and Adjusted EBITDAR							
(USD\$ in thousands)	Fiscal Year						
	2008	2009	2010	2011	2012	Q3 '13	Q3 '12
Net Income (Loss)	(2,487)	1,839	(3,639)	2,108	7,747	5,088	5,200
Depreciation	36,411	37,358	43,351	42,612	42,502	11,340	10,937
Interest Income	(217)	(52)	(109)	(738)	(910)	(155)	(184)
Interest Expense	5	13	94	1,376	10,648	4,394	2,543
Interest Expense on Advances	12,963	20,328	21,437	23,410	-	-	-
Income Tax Expense (Benefit)	(344)	2,883	(4,301)	434	7,298	2,715	2,792
EBITDA	46,331	62,369	56,833	69,202	67,285	23,382	21,288
SEACOR Management Fees	5,681	5,481	4,550	8,799	2,000	-	500
Special Items:							
Executive Severance	-	-	379	4,171	704	-	704
IPO	-	-	-	-	2,915	-	330
Aeroleo Impairment Charge	-	-	-	-	5,933	-	-
Air Medical Operating Leases	-	-	-	-	-	2,045	-
Total Special Items	-	-	379	4,171	9,552	2,045	1,034
Adjusted EBITDA	52,012	67,850	61,762	82,172	78,837	25,427	22,822
Rent Expense	5,405	5,150	4,259	4,335	4,024	1,045	970
Adjusted EBITDAR	57,417	73,000	66,021	86,507	82,861	26,472	23,792

